

AGENDA OF THE REGULAR SESSION  
Cass County Emergency Services Board  
801 S. Commercial Street, Harrisonville Missouri 64701  
December 14, 2016  
8:00 A.M.

- I. Call to Order
- II. Roll Call (Quorum)
- III. Pledge of Allegiance
- IV. Public Participation
- V. Old Business
  - A. Consent Agenda
    - 1. Approval of Account Statements
    - 2. Approval of Payables
  - B. Approval of the November 23, 2016 Meeting Minutes
  - C. Reports
    - 1. Chair
    - 2. Treasurer
    - 3. Board Members
      - i. Fire Station Alerting RFP Response
    - 4. Committees
    - 5. Executive Director
- VI. New Business
  - A. Approval of the 2017 Budget
- VII. Adjourn to Executive Session - The Cass County Emergency Services Board may enter into a closed session pursuant to Sections 610.021.1 (legal), 610.021.2 (real estate), 610.021.3 (personnel), 610.021.12 (bid proposals and contract negotiation), and 610.021.14 (records which are protected from disclosure by law), RSMo.
- VIII. Next Meeting – January 25, 2017, 8:00 a.m. 801 S. Commercial Street, Harrisonville  
Adjourn from Regular Session

Posted on this 12th day of December by 5:00 p.m.

The Cass County Emergency Services Board meeting is an open meeting but is not a meeting of the public. There is a place on the agenda for comments of citizens under PUBLIC PARTICIPATION. Our rule is that comments by any individual or group shall not exceed (5) minutes.



801 W Foxwood Dr 300 S State Route C 1503 N State Rt 291 Hwy  
Raymore, MO 64083 Peculiar, MO 64078 Harrisonville, MO 64701  
(816) 322-2100 (816) 779-2100 (816) 884-5400

RETURN SERVICE REQUESTED

CASS COUNTY EMERGENCY SERVICES BOARD  
KIMBERLY ROBIN TIEMAN  
801 S COMMERCIAL ST  
HARRISONVILLE MO 64701-1603

**Managing Your Accounts**

-  Support Number (816) 322-2100
-  Telephone Banking (866) 322-7030
-  Online Access [www.cbronline.net](http://www.cbronline.net)
-  Mailing P O Box 200  
Raymore, MO 64083

**Summary of Accounts**

Account Type	Account Number	Ending Balance
BUSINESS INT. CKING	XXXXXXXX	\$3,070,589.11

**BUSINESS INT. CKING-XXXXXXXX**

**Account Summary**

Date	Description	Amount
11/01/2016	<b>Beginning Balance</b>	<b>\$2,767,838.93</b>
	2 Credit(s) This Period	\$360,829.80
	24 Debit(s) This Period	\$58,079.62
11/30/2016	<b>Ending Balance</b>	<b>\$3,070,589.11</b>
	Service Charges	\$1.44

**Interest Summary**

Description	Amount
Annual Percentage Yield Earned	0.10%
Interest Days	30
Interest Earned	\$247.20
Interest Paid This Period	\$247.20
Interest Paid Year-to-Date	\$3,445.25
Interest Withheld Year-to-Date	\$0.00
Average Ledger Balance	\$3,007,576.17
Average Available Balance	\$0.00

**Annual Notice of Non-Visa Pinless Debit**

Transactions You may use your Visa Debit Card to initiate both Visa debit transactions and non-Visa debit transactions without using a personal identification number (PIN) to authenticate the transactions.

To initiate a Visa debit transaction, you may sign a receipt, provide a card number or swipe your card through a point-of-sale (POS) terminal and choose to route the transaction over a Visa network.

To initiate a non-Visa debit transaction, you may enter a PIN at a point-of sale terminal or, for certain bill payment transactions, provide the account number for an e-commerce or mail/telephone order transaction after clearly indicating a preference to route it as a non-Visa transaction. We have enabled non-Visa debit transaction processing on the JEANIE, CIRRUS and MAESTRO network(s).

The rights and protections applicable only to Visa debit transactions, including additional consumer liability limits and streamlined error resolution procedures, as described in your Electronic Fund Transfers Agreement and Disclosure will not apply to transactions processed through non-Visa networks.

If you have any questions, please contact us at **816-322-2100**.



**BUSINESS INT. CKING-XXXXXXX**

(continued)

**Account Activity**

Post Date	Description	Debits	Credits	Balance
11/01/2016	Beginning Balance			<b>\$2,767,838.93</b>
11/01/2016	CHECK # 2063	\$617.50		\$2,767,221.43
11/01/2016	CHECK # 2060	\$37,366.14		\$2,729,855.29
11/02/2016	LAGERS PAYMENT	\$938.05		\$2,728,917.24
11/02/2016	CHECK # 2062	\$525.54		\$2,728,391.70
11/07/2016	CO CAP IMP MO DOR		\$360,582.60	\$3,088,974.30
11/07/2016	CHECK # 2067	\$40.53		\$3,088,933.77
11/07/2016	CHECK # 2065	\$1,672.30		\$3,087,261.47
11/07/2016	CHECK # 2066	\$2,495.50		\$3,084,765.97
11/08/2016	CHECK # 2064	\$2,553.75		\$3,082,212.22
11/14/2016	IRS USATAXPYMT	\$1,297.14		\$3,080,915.08
11/15/2016	INTUIT PAYROLL S QUICKBOOKS	\$1,970.18		\$3,078,944.90
11/15/2016	CHECK # 2069	\$569.00		\$3,078,375.90
11/16/2016	CHECK # 2073	\$82.50		\$3,078,293.40
11/16/2016	CHECK # 2070	\$460.68		\$3,077,832.72
11/17/2016	CHECK # 2072	\$120.03		\$3,077,712.69
11/17/2016	CHECK # 2074	\$498.00		\$3,077,214.69
11/18/2016	CHECK # 2071	\$2,122.42		\$3,075,092.27
11/21/2016	CHECK # 2068	\$259.15		\$3,074,833.12
11/25/2016	CHECK # 2080	\$328.69		\$3,074,504.43
11/28/2016	CHECK # 2076	\$505.34		\$3,073,999.09
11/28/2016	CHECK # 2059	\$700.00		\$3,073,299.09
11/29/2016	INTUIT PAYROLL S QUICKBOOKS	\$1,970.19		\$3,071,328.90
11/30/2016	LAGERS PAYMENT	\$938.05		\$3,070,390.85
11/30/2016	CHECK # 2078	\$47.50		\$3,070,343.35
11/30/2016	INTEREST		\$247.20	\$3,070,590.55
11/30/2016	SERVICE CHARGE	\$1.44		\$3,070,589.11
11/30/2016	Ending Balance			<b>\$3,070,589.11</b>

**Checks Cleared**

Check Nbr	Date	Amount	Check Nbr	Date	Amount	Check Nbr	Date	Amount
2059	11/28/2016	\$700.00	2066	11/07/2016	\$2,495.50	2072	11/17/2016	\$120.03
2060	11/01/2016	\$37,366.14	2067	11/07/2016	\$40.53	2073	11/16/2016	\$82.50
2062*	11/02/2016	\$525.54	2068	11/21/2016	\$259.15	2074	11/17/2016	\$498.00
2063	11/01/2016	\$617.50	2069	11/15/2016	\$569.00	2076*	11/28/2016	\$505.34
2064	11/08/2016	\$2,553.75	2070	11/16/2016	\$460.68	2078*	11/30/2016	\$47.50
2065	11/07/2016	\$1,672.30	2071	11/18/2016	\$2,122.42	2080*	11/25/2016	\$328.69

\* Indicates skipped check number

**Daily Balances**

Date	Amount	Date	Amount	Date	Amount
11/01/2016	\$2,729,855.29	11/15/2016	\$3,078,375.90	11/25/2016	\$3,074,504.43
11/02/2016	\$2,728,391.70	11/16/2016	\$3,077,832.72	11/28/2016	\$3,073,299.09
11/07/2016	\$3,084,765.97	11/17/2016	\$3,077,214.69	11/29/2016	\$3,071,328.90
11/08/2016	\$3,082,212.22	11/18/2016	\$3,075,092.27	11/30/2016	\$3,070,589.11
11/14/2016	\$3,080,915.08	11/21/2016	\$3,074,833.12		

**Account Statement - Transaction Summary**

**Cass County Emergency Services Board - Reserve Fund -**

<b>MOSIP</b>	
Opening Market Value	9,161.63
Purchases	4.00
Redemptions	0.00
Unsettled Trades	0.00
Change in Value	0.00

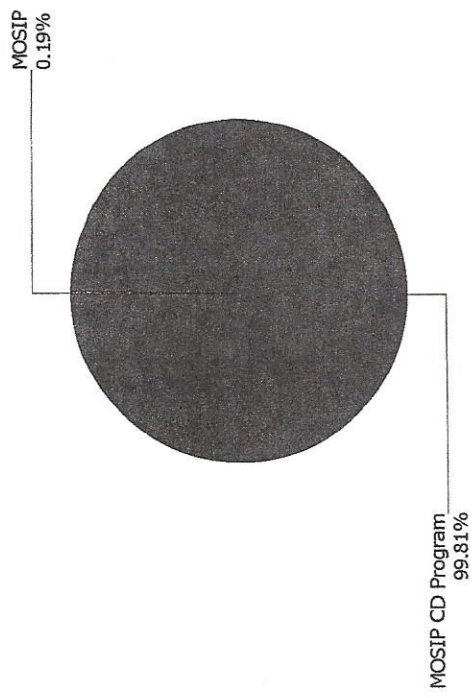
<b>Closing Market Value</b>	<b>\$9,165.63</b>
Cash Dividends and Income	4.00

<b>MOSIP CD Program</b>	
Opening Market Value	4,800,000.00
Purchases	0.00
Redemptions	0.00
Unsettled Trades	0.00
Change in Value	0.00

<b>Closing Market Value</b>	<b>\$4,800,000.00</b>
Cash Dividends and Income	0.00

<b>Asset Summary</b>		
	<b>November 30, 2016</b>	<b>October 31, 2016</b>
<b>MOSIP</b>	9,165.63	9,161.63
<b>MOSIP CD Program</b>	4,800,000.00	4,800,000.00
<b>Total</b>	<b>\$4,809,165.63</b>	<b>\$4,809,161.63</b>

**Asset Allocation**



**Investment Holdings**

For the Month Ending **November 30, 2016**

**Cass County Emergency Services Board - Reserve Fund -**

Trade Date	Settlement Date	Security Description	Maturity Date	Rate	Investment Amount	Accrued Interest	Est. Value at Maturity
<b>MOSIP CD Program</b>							
03/26/15	03/26/15	CD - Bank Of Virginia, VA	03/27/17	0.90	222,000.00	3,371.97	226,006.95
03/26/15	03/26/15	CD - First Commons Bank, Na, MA	03/27/17	1.00	245,000.00	4,134.79	249,913.42
03/26/15	03/26/15	CD - Israel Discount Bank Of New York, NY	03/27/17	1.00	245,000.00	4,134.79	249,913.42
03/26/15	03/26/15	CD - Sonabank, VA	03/27/17	1.10	244,000.00	4,529.71	249,382.71
03/26/15	03/26/15	CD - Bank Of The West, CA	03/27/17	1.05	244,000.00	4,323.82	249,138.04
03/18/16	03/18/16	CD - Community West Bank N.A., CA	09/14/17	0.91	216,000.00	1,389.38	218,934.94
03/18/16	03/18/16	CD - Industrial & Commercial Bank Of China Usa, NY	09/14/17	0.95	246,000.00	1,651.91	249,489.49
03/18/16	03/18/16	CD - Bank Leumi Usa, NY	09/14/17	1.05	246,000.00	1,825.79	249,856.81
03/18/16	03/18/16	CD - State Bank Of India (New York #33682 & Illinois #33664), NY	09/14/17	0.95	246,000.00	1,651.91	249,489.49
03/18/16	03/18/16	CD - Great Midwest Bank, Ssb, WI	09/14/17	0.95	246,000.00	1,651.91	249,489.49
03/18/16	03/18/16	CD - Bank Of China, NY	03/19/18	1.15	244,000.00	1,983.42	249,619.69
03/18/16	03/18/16	CD - Southern States Bank, AL	03/19/18	1.10	244,000.00	1,897.18	249,375.35
03/18/16	03/18/16	CD - Blackridge Bank, ND	03/19/18	1.10	225,000.00	1,749.45	229,956.78
03/18/16	03/18/16	CD - Crestmark Bank, MI	03/19/18	1.15	244,000.00	1,983.42	249,619.69
03/18/16	03/18/16	CD - Cit Bank, N.A. (Fka Onewest Bank, N.A.), CA	03/19/18	1.25	243,000.00	2,147.05	249,083.32
03/18/16	03/18/16	CD - Regent Bank, OK	09/14/18	1.25	242,000.00	2,138.22	249,541.78
03/18/16	03/18/16	CD - Enerbank Usa, UT	09/14/18	1.16	242,000.00	1,984.27	248,998.77
03/18/16	03/18/16	CD - Modern Bank, N.A., NY	09/14/18	1.15	232,000.00	1,885.88	238,651.73
03/18/16	03/18/16	CD - Bank Of The Ozarks, AR	09/14/18	1.17	242,000.00	2,001.37	249,059.11
03/18/16	03/18/16	CD - Affiliated Bank, TX	09/14/18	1.20	242,000.00	2,052.69	249,240.11
<b>Total</b>					<b>\$4,800,000.00</b>	<b>\$48,488.93</b>	<b>\$4,904,761.09</b>

**Account Statement**

Cass County Emergency Services Board - Reserve Fund -

Trade Date	Settlement Date	Transaction Description	Share or Unit Price	Dollar Amount of Transaction	Total Shares Owned
11/30/16	12/01/16	Accrual Income Div Reinvestment - Distributions	1.00	4.00	9,165.63
<b>Closing Balance</b>					<b>9,165.63</b>

	Month of November	Fiscal YTD January-November	
Opening Balance	9,161.63	0.00	Closing Balance
Purchases	4.00	3,622,644.04	Average Monthly Balance
Redemptions (Excl. Checks)	0.00	(3,613,478.41)	Monthly Distribution Yield
Check Disbursements	0.00	0.00	

Closing Balance	<b>9,165.63</b>	<b>9,165.63</b>
Cash Dividends and Income	4.00	29.06



**CASS COUNTY  
9-1-1 BOARD DIRECTOR  
801 S COMMERCIAL STREET  
HARRISONVILLE MO 64701**

**Missouri Department of Revenue**

12/02/16

We have instructed the Central Bank, Jefferson City, to distribute your local sales tax monies in the amount of \$563,611.66 by electronic funds transfer (ACH) to COMMUNITY BANK OF RAYMORE CASS COUNTY EMERGENCY SERVICES/AC-1 for your credit and use on 12/07/16. If you do not receive your distribution or if you have questions concerning the amount of your distribution, please contact the Missouri Department of Revenue at (573) 751-4876.

**Local Sales Tax  
Account History**

CO CAP IMP

CASS COUNTY EMERGENCY SERVICES/AC

	2014	DSP	2015	DSP	Variance 14 TO 15	2016	DSP	Variance 15 TO 16
November	507,262.43	A	516,382.09	A	9,119.66	563,611.66	A	47,229.57
Year to Date	4,926,243.21		5,100,755.00		174,511.79	5,383,664.22		282,909.22

Cass County Emergency Services Board

12/12/2016 3:06 PM

Register: Community Bank - Interest Check

From 11/22/2016 through 12/14/2016

Sorted by: Date, Type, Number/Ref

Date	Number	Payee	Account	Memo	Payment	C	Deposit	Balance
11/29/2016		MO LAGERS	LAGERS Retirement		938.05	X		3,046,425.56
11/29/2016	2081	CenturyLink	-split-		525.60	X		3,045,899.96
11/29/2016	2082	CITY OF RAYMORE	EATS - Raymore	Invoice	8,048.64	X		3,037,851.32
11/29/2016	2083	MISSOURI GAS EN...	Utilities		44.86	X		3,037,806.46
11/29/2016	2084	Motorola Solutions, I...	Radio System Projects	Invoice #	77,794.00	X		2,960,012.46
11/29/2016	2085	KCP & L	Utilities	Acct :	411.64	X		2,959,600.82
11/29/2016	2086	KC Web	-split-		3,615.00	X		2,955,985.82
11/29/2016	2087	Midwest Public Risk ...	MPR Health Insurance	Invoice	1,670.96	X		2,954,314.86
11/29/2016	2088	CITY OF BELTON	Tower Lease		10.00			2,954,304.86
11/29/2016		QuickBooks Payroll ...	-split-	Created by Pay...	1,970.19	X		2,952,334.67
11/30/2016			Interest	Deposit		X	247.20	2,952,581.87
11/30/2016			Bank Service Charges		1.44	X		2,952,580.43
11/30/2016	DD1041	Kimberly R Tieman	-split-	Direct Deposit		X		2,952,580.43
12/06/2016	E-pay	United States Treasury	-split-		1,297.14			2,951,283.29
12/06/2016	2089	VISA	-split-		244.60			2,951,038.69
12/06/2016	2090	MID-AMERICA RE...	Tower Lease		12.00			2,951,026.69
12/06/2016	2091	Williams & Campo, ...	Professional Services	Invoice	142.50			2,950,884.19
12/06/2016	2092	KCP & L	Utilities	Acct	467.34			2,950,416.85
12/06/2016	2093	OVEC	Utilities	Acct :	540.00			2,949,876.85
12/06/2016	2094	KCP&L	Tower Lease	Invoice # TS-0...	2,164.86			2,947,711.99
12/07/2016			Sales Tax	Deposit		X	563,611.66	3,511,323.65
12/14/2016	2095	CAROL STAFFORD	Office Rent		700.00			3,510,623.65
12/14/2016	2096	AT&T	Advertising and Website		82.50			3,510,541.15
12/14/2016	2097	Williams & Campo, ...	Professional Services	Invoice #	522.50			3,510,018.65
12/14/2016	2098	VERIZON WIRELE...	Telephone		120.05			3,509,898.60
12/14/2016	2099	THE KANSAS CIT...	Advertising and Website	Order #	47.50			3,509,851.10
12/14/2016	2100	Kimberly R Tieman	-split-		800.68			3,509,050.42
12/14/2016		QuickBooks Payroll ...	-split-	Created by Pay...	1,970.18			3,507,080.24

**Cass County Emergency Services Board Meeting**  
801 South Commercial Street, Harrisonville, Missouri  
Wednesday October 26, 2016  
Meeting Minutes

1. Call to Order – The meeting was called to order at 8:00 a.m. by Chair Kris Turnbow.

2. Roll Call:

Danny Carmichael	Present
Norman K. Larkey Sr.	Present
Roger Mayberry	Excused
Max Schmoll	Present
Karen Steele	Present Arrived at 8:04 a.m.
Kris Turnbow	Present
Jeff Weber	Present

Quorum was present.

Members of the Audience:

Robin Tieman	Norman Shriver	JD Shrewsbury
Jan Zimmerman		

3. Pledge of Allegiance

4. Public Participation

There was no public participation.

5. Old Business

a. Approval of Consent Agenda

Max Schmoll motioned to approve the consent agenda including the October 26, 2016 meeting minutes, account statements, and payables. Norman K. Larkey Sr. seconded the motion. Motion carried.

b. Reports

i. Chair

No report

ii. Treasurer

No report

iii. Board Members

Mr. Larkey requested to table the Fire Station Alerting RFP until the December meeting. Concerns regarding the lighting need further research.

iv. Committees

No report

v. Executive Director Report

1. Information was included for the City of Raymore's notice of public hearing for a TIF district.

2. Cameras at Tower Sites  
Cameras have been installed at Freeman, Garden City, and Pleasant Hill tower sites. The technical committee is working on some technical issues.
3. Backup Consolettes for the PSAPS  
The new backup consolettes have been installed at all five PSAPs. The radio consoles have an indicator to notify the Telecommunicators if the radio system is in site trunking or fail soft.
4. Belton Tower Site Generator  
The generator at Belton alarmed again after the regulator and natural gas pipes were replaced. Kevin Whittaker with Motorola has given Generac the deadline of November 28, 2016 to provide a plan for replacement or repair.
5. Amend the 2016 Budget  
Norman K. Larkey, Sr. motioned to amend four categories in the 2016 Budget by increasing CAD Recurring Updates to \$95,244.00, Director Training to \$4,500.00, Logging Recorders to \$104,436.50, and Maintenance Contracts to \$532,640.12.

#### 6. New Business

- a. 2015 Audit Approval  
Danny Carmichael motioned to approve the 2015 Audit by Dickey and Humbard. Jeff Weber seconded the motion. Motion carried.
- b. Resolution 16-012 Office Lease Term Extension  
Norman K. Larkey, Sr. motion to approve the office lease extension for 2017. Karen Steel seconded the motion. Motion carried.
- c. Resolution 16-013 TUSA Nondisclosure Agreement  
Norman K. Larkey, Sr. motioned to approve the Nondisclosure agreement with TUSA to tour the CCESB tower sites and create an As-Built document for Mid-America Regional Council. Karen Steele seconded the motion. Motion carried.
- d. Resolution 16-014 Mid-America Regional Council  
Karen Steele motion to approve the agreement with Mid-America Regional to place equipment on the Belton Tower which will improve 9-1-1 delivery to Raymore Police Department. Norman K. Larkey, Sr. seconded the motion. Motion carried.
- e. Draft 2017 Budget  
The 2017 Draft Budget was presented to the board.
  - i. A new line item was added for Radio System Repairs that are not covered under maintenance contracts.
  - ii. The Building BDA line item has been increased to \$30,000.00 for two schools and one police department pending requests.
  - iii. The Radio System Projects line item is not finalized.
  - iv. Four line items, FICA/Medicare/ MPR Health Insurance, LAGERS, and Salary will be adjusted if the Executive Director receives a salary

increase.

7. Executive Session

Max Schmoll motion to adjourn to Executive Session to discuss personnel issues at 8:30 a.m. Norman K. Larkey, Sr. seconded the motion. A rollcall vote was conducted. Motion carried unanimously.

Max Schmoll motion to adjourn from Executive Session at 9:03 a.m. Norman K. Larkey, Sr. seconded the motion. A rollcall vote was conducted. Motion carried unanimously.

8. Next Meeting

The next meeting will be December 14, 2016 at 801 South Commercial, Harrisonville.

9. Adjournment

With no further business or discussion, Jeff Weber made a motion to adjourn. Norman K. Larkey Sr. seconded the motion. Motion carried at 9:04 a.m.

Respectfully Submitted by:  
Robin Tieman, Executive Director  
Cass County Emergency Services Board

## CASS COUNTY EMERGENCY SERVICES BOARD 2017 DRAFT BUDGET

	2013	2014	2015	2016	2017
<b>Fund Balance</b>					
<b>Beginning of Year</b>					
Checking Account	\$1,553,545.17	\$4,781,829.56	\$4,400,495.30	\$7,045,463.38	\$3,507,080.24
Savings Account					\$1,409,837.85
Investment	\$984,295.53		\$2,400,000.00	\$1,200,000.00	\$4,800,000.00
<b>Total Fund Balance</b>	<b>\$2,537,840.70</b>	<b>\$4,781,829.56</b>	<b>\$6,800,495.30</b>	<b>\$8,245,463.38</b>	<b>\$9,716,918.09</b>
<b>Revenue</b>					
Sales Tax	\$4,582,403.47	\$5,300,785.53	\$4,850,000.00	\$5,250,000.00	\$5,500,000.00
Bank Interest	\$3,520.78	\$5,109.57	\$14,791.87	\$5,000.00	\$2,400.00
Investment Interest				\$0.00	\$41,614.76
<b>Total Revenue</b>	<b>\$4,585,924.25</b>	<b>\$5,305,895.10</b>	<b>\$4,864,791.87</b>	<b>\$5,255,000.00</b>	<b>\$5,544,014.76</b>
<b>Total Fund Balance and Revenue</b>	<b>\$7,123,764.95</b>	<b>\$10,087,724.66</b>	<b>\$11,665,287.17</b>	<b>\$13,500,463.38</b>	<b>\$15,260,932.85</b>
<b>Expenditures</b>					
ADVERTISING & WEBSITE	\$2,683.84	\$3,351.08	\$2,215.94	\$2,500.00	\$2,500.00
BANK SERVICE CHARGES	\$21.68	\$49.64	\$200.00	\$200.00	\$200.00
BONDS / INSURANCE	\$6,672.37	\$15,578.86	\$7,000.00	\$16,000.00	\$16,000.00
CAD RECURRING UPDATES	\$87,378.00	\$90,003.00	\$95,000.00	\$95,000.00	\$100,000.00
CELL PHONE REIMBURSEMENT	\$750.00	\$900.00	\$900.00	\$900.00	\$900.00
EMERGENCY NOTIFICATION CONTRACT	\$42,471.41	\$40,231.41	\$45,000.00	\$45,000.00	\$45,000.00
COMPUTER/9-1-1 MAINTENANCE	\$19,939.32	\$992.20	\$10,000.00	\$10,000.00	\$12,000.00
DIRECTOR MILEAGE	\$642.82	\$1,704.62	\$1,500.00	\$1,500.00	\$1,800.00
DIRECTOR TRAINING	\$749.24	\$1,456.14	\$3,500.00	\$3,500.00	\$6,000.00
EATS-TIF	\$265,452.19	\$323,320.22	\$450,000.00	\$450,000.00	\$550,000.00
ELECTION	\$34,306.14	\$0.00	\$100,000.00	\$0.00	\$100,000.00
FICA/Medicare	\$5,403.24	\$5,541.60		\$6,500.00	\$12,500.00
LAGERS (RETIREMENT)	\$5,839.05	\$10,239.04	\$13,700.00	\$12,000.00	\$22,000.00
LOGGING RECORDERS			\$167,000.00	\$15,000.00	\$15,000.00
MAINTENANCE CONTRACTS	\$330.00		\$458,823.00	\$500,000.00	\$550,000.00
MARC COORDINATION	\$273,120.87	\$277,125.22	\$300,000.00	\$315,000.00	\$350,000.00
MPR HEALTH INSURANCE - ESB	\$6,290.98	\$13,765.86	\$17,000.00	\$17,000.00	\$36,000.00
OFFICE RENT		\$8,450.00	\$7,800.00	\$8,400.00	\$12,000.00
OFFICE SUPPLIES	\$5,295.54	\$7,621.10	\$2,500.00	\$2,500.00	\$5,000.00
PAYROLL FEES/LIABILITIES			\$1,700.00	\$50.00	\$100.00
POSTAGE	\$200.00	\$280.40	\$500.00	\$200.00	\$200.00
PROFESSIONAL MEMBERSHIP/DUES	\$1,992.00	\$137.00	\$2,500.00	\$2,500.00	\$3,000.00
PROFESSIONAL SERVICES	\$6,537.32	\$14,445.00	\$30,000.00	\$15,000.00	\$30,000.00
PSAP TRAINING	\$5,338.88	\$10,474.62	\$10,000.00	\$10,000.00	\$11,500.00
RADIO LOOPS	\$79,250.96	\$64,854.27	\$5,000.00	\$0.00	\$0.00
RADIO SYSTEM BUILDINGS BDA	\$0.00	\$28,000.00	\$17,000.00	\$0.00	\$30,000.00
RADIO SYSTEM DEBT SERVICE	\$1,437,512.53	\$2,474,724.04	\$2,474,724.04	\$2,474,724.04	\$2,474,724.04
RADIO SYSTEM PROJECTS			\$69,663.00	\$278,000.00	\$600,000.00
RADIO SYSTEM REPAIRS					\$50,000.00
REGIONAL NETWORK - KCMO			\$73,000.00	\$75,000.00	\$80,970.00
SALARY	\$61,788.72	\$63,444.78	\$64,916.88	\$66,215.22	\$108,000.00

STAGING MEETING	\$14,083.23	\$0.00	\$0.00	\$0.00	
TELEPHONE/T1 LINE		\$4,134.05	\$6,240.00	\$6,500.00	\$8,000.00
TOWER LEASES	\$23,625.00	\$64,500.00	\$65,000.00	\$67,000.00	\$75,000.00
TOWER PROPERTY MAINTENANCE	\$1,350.00	\$3,450.00	\$70,000.00	\$8,000.00	\$8,500.00
TUSA	\$90,045.00	\$56,790.00	\$0.00	\$0.00	
UTILITIES / PROPANE	\$4,552.25	\$26,299.17	\$45,000.00	\$45,000.00	\$45,000.00
<b>Total Expenditures</b>	<b>\$2,483,622.58</b>	<b>\$3,611,863.32</b>	<b>\$4,617,382.86</b>	<b>\$4,549,189.26</b>	<b>\$5,361,894.04</b>
<b>Fund Balance (Gross)</b>	<b>\$4,640,142.37</b>	<b>\$6,475,861.34</b>	<b>\$7,047,904.31</b>	<b>\$8,951,274.12</b>	<b>\$9,899,038.81</b>
<i>Less: Radio System Upgrade Reserve</i>				\$500,000.00	\$500,000.00
<i>Less: Reserve Balance 20% of Expenses</i>	\$496,724.52	\$722,372.66	\$923,476.57	\$909,837.85	\$1,072,378.81
<b>Available Fund Balance-End of Year</b>	<b>\$4,143,417.85</b>	<b>\$5,753,488.68</b>	<b>\$6,124,427.74</b>	<b>\$7,541,436.27</b>	<b>\$8,326,660.00</b>